

Board of Directors Lower Kuskokwim School District PO Box 305 Bethel, Alaska 99559

Re: Calista Feedback on Draft Proposed 5th Grade Curriculum

Dear Board Members:

Calista Corporation ("Calista") would like to thank the Lower Kuskokwim School District ("LKSD") for providing an opportunity to review the proposed draft 5th grade curriculum, "Lesson 8: Reading Closer: To Mine or Not to Mine?," which is part of the ecosystem series.

The subsurface resources at the Donlin Mine site are not a public resource subject to a public referendum or similar process. Rather, they are privately owned by Calista, selected by our Elders nearly 50 years ago for their mineral potential pursuant to ANCSA and its powerful promise of economic empowerment of our people.

For many decades now, Calista has pursued the vision of our Elders to develop the resource in an environmentally responsible way for the benefit of our Corporation and Shareholders. Although Calista owns proven reserves at the Donlin Mine site of (conservatively) 44 million ounces of gold, with a market value of over \$65 billion, we have not rushed the process or cut corners in developing the mine. Rather, we have been systematic and transparent, involving the YK Delta communities every step of the way, and fully complied with a vast array of state and federal regulations.

As a responsible owner of the mineral estate, many years ago Calista entered into agreements with Donlin Gold, a well-managed U.S. mining company, to help develop this resource to make the promise of ANCSA a reality for Calista and our Shareholders.

As a solution, Calista would be interested and honored in providing assistance with a future place-based curriculum, however, with the deadline of January 31, 2020, we urge that this topic be put on hold until an agreement is made with all entites. The current document contains several inaccuracies and demands attention and corrections. We would be happy to share these with your team.

While Calista and Donlin Gold do our best to be deliberative and transparent in our process and provide opportunities for members of the public to have input, at the end of the day the subsurface resource at the Donlin Mine is private property and not a public resource.

Calista express gratitude to LKSD for the opportunity to weigh in on this important curriculum, and for the tremendous work you provide for our bright young Shareholders and Descendants.

Quyana.

CALISTA CORPORATION

Tisha Kuhns, Vice-President of Land and Natural Resources